

District Developed Systems – Self Audit (Optional)

The process of developing an evaluation system to meet the Rhode Island Educator Evaluation System Standards is a significant undertaking. Most districts that elect to follow this pathway will do so with the belief that they will either be designing a new system or adapting a system that is in existence and that can be modified to meet the standards. The concepts of designing or of adapting often seem easier than it is. For that reason RIDE recommends that districts begin by developing an understanding of the standards and rubrics for approved systems and then review the proposed system or design to identify gaps and develop strategies to address these areas before submitting a full proposal for approval.

As a cautionary note, RIDE encourages districts to take the gap analysis approach as the first step in review. Too often the response to new standards is to begin by assuming the standards are met and then try to describe how they are met. However, if the proposed structure for district evaluation is not constant with the structure demanded by the standards, then no amount of text will be sufficient to explain how the proposed system can meet standards that have different structural expectations. For that reason, RIDE recommends that districts begin with a set of yes/no questions to evaluate how well the proposed evaluation system structure matches the expectations for the Educator Evaluation System Standards. Districts should answer the following set of yes/no questions and whenever the answer is "no" or "partially" preliminary ideas for modifying the system should be noted to create the infrastructure necessary to create and sustain a system that can meet RIDE standards. Districts should also keep a running log of the evidence that supports "yes" or "partially" ratings so this data can be used in the preparation of the proposed plan that will be written in response to the Guidelines document. Note that these questions address the presence/absence of certain characteristics only. A secondary review will be necessary for examining the quality of the system.

This document is designed to help districts as they begin the development/modification system. It is for district use only and should not be submitted to RIDE as part of the final proposal.

Please have the following documents/resources available as you complete this worksheet:

- 1. The Rhode Island Professional Teaching Standards
- 2. Educator Evaluation System Standards
- 3. District Developed Educator Evaluation Systems Guidelines

Questi	on	Standards, Rubric, Prompts	Yes or No (or partially)	If the answer is partially or no, what modifications are needed?
1.	Does the system evaluate all teachers?	See list on page 5 of the DDEES Guidelines.	Yes No Partially	
2.	Does the system evaluate all administrators?	See list on page 6 of Guidelines.	Yes No Partially	
3.	Does the system evaluate all support professionals?	See list on page 6 of Guidelines	Yes No Partially	

STAND	ARD ONE					
4.	Is the system designed to address the four primary purposes of personnel evaluation (feedback on performance to support continuous professional development, create incentives for highly effective educators, improve the performance of or remove ineffective educators, and organize personnel resources to support organizational efforts to meet district goals)? AND Are these purposes clearly stated in written materials and communicated to educators?	Standard 1.1, bullet 1 Rubric 1.1a Prompt B1 (for Teacher, BA, and SP)	Yes	No	Partially	
5.	Does the system distinguish among more than three overall levels of performance? And are these levels designed to distinguish between Highly Effective, Effective, Developing, and Ineffective educators?	Standard 1.1, bullet 2 Rubric 1.1b Prompt B2 (for Teacher, BA, and SP)	Yes	No	Partially	
6.	Does the system clearly describe how the evaluation results for an individual educator are combined and what is required to meet each of the four levels?	Standard 1.1, bullet 3 Rubric 1.1c Prompt B2 (for Teacher, BA, and SP)	Yes	No	Partially	
7.	Does the system clearly identify the actions (e.g., retention, incentives, dismissal) that result from a rating at each level?	Standard 1.1, bullet 3 Rubric 1.1c Prompt B3 (for Teacher, BA, and SP)	Yes	No	Partially	

8. Do	es the evaluation of individual	Standard 1.2 hullot 1				
		Standard 1.2, bullet 1	.,			
	achers build upon Rhode Island	Rubric 1.2	Yes	No	Partially	
Pro	ofessional Teaching Standards	Prompt A7 (and parts of				
for	r Teachers?	A2-A6) Teacher version				
9. Do	es the evaluation of individual	Standard 1.2, bullet 2				
adr	ministrators build upon the	Rubric 1.2	Yes	No	Partially	
Rhe	ode Island Standards for	Prompt A7 (and parts of				
Edu	ucational Leadership?	A2-A6) Administrator				
	•	version				
10. Do	es the evaluation of individual	Standard 1.2, bullet 3				
sup	pport professionals build upon	Rubric 1.2	Yes	No	Partially	
app	propriate professional	Prompt A7 (and parts of				
sta	andards? Which ones?	A2-A6) Support				
		Professional version				
11. Do	es the evaluation of teachers	Standard 1.2, bullet 1				
ado	dress the full range of the	Rubric 1.2	Yes	No	Partially	
Rhe	ode Island Professional	Prompt A7 (and parts of				
Sta	andards?	A2-A6) Teacher version				
12. Do	es the evaluation of	Standard 1.2, bullet 2				
adr	ministrators address the full	Rubric 1.2	Yes	No	Partially	
ran	nge of the Rhode Island	Prompt A7 (and parts of				
Sta	andards for Educational	A2-A6) Administrator				
Lea	adership?	version				
13. Do	es the evaluation of support	Standard 1.2, bullet 3				
pro	ofessionals address the full	Rubric 1.2	Yes	No	Partially	
ran	nge of the appropriate	Prompt A7 (and parts of			-	
pro	ofessional standards?	A2-A6) Support				
•		Professional version				

14. Does the evaluation of teachers include evaluation of quality of instruction (RIPTS 1-9)? Is high quality instructional practice well defined? Does the number of formal and informal observations (how many, how long) support valid inferences about instruction? Does the evaluation include artifacts of instruction and a process for systematic review?	Standard 1.3, Bullet 1 Rubric 1.3a Teachers Prompts A2 and A3 Teachers	Yes	No	Partially	
15. Does the evaluation of teachers include evaluation of professional responsibilities (RIPTS 7, 10, and 11)?	Standard 1.3, Bullet 1 Rubric 1.3c Prompt A5 Teachers	Yes	No	Partially	
16. Does the evaluation of teachers include evaluation of content knowledge (RIPTS 2)?	Standard 1.3, Bullet 1 Rubric 1.3d Prompt A6 Teachers	Yes	No	Partially	

17. Does the evaluation of	Standard 1.3, Bullet 2				
administrators include evaluation	Rubric 1.3a	Yes	No	Partially	
of quality of instruction	Administrators			-	
(Leadership Standards 1, 2, 3 and	Prompts A2 and A3				
6)? Are improvement of student	Administrators				
learning and organizational					
effectiveness a part of the					
evaluation? Is direct observation					
of leadership included? Does the					
evaluation include artifacts of					
leadership and a process for					
systematic review? Are the					
ability to plan for, use data and					
resources, and facilitate					
organizational change included in					
the evaluation?					
18. Does the evaluation of	Standard 1.3, Bullet 2				
administrators include evaluation	Rubric 1.3c	Yes	No	Partially	
of professional responsibilities	Prompt A5				
(Leadership Standards 4 and 5)?	Administrators				
19. Does the evaluation of	Standard 1.3, Bullet 2				
administrators include evaluation	Rubric 1.3d	Yes	No	Partially	
of subject matter knowledge?	Prompt A6				
	Administrators				

20. Does the evaluation of support professionals include evaluation of quality of program planning and service delivery and consultation and collaboration? Does the evaluation include direct observation of delivery of services? Does the evaluation include artifacts of instruction and a process for systematic review?	Standard 1.3, Bullet 3 Rubric 1.3a Support Professionals Prompts A2 and A3 Support Professionals	Yes	No	Partially	
21. Does the evaluation of support professionals include evaluation of professional responsibilities?	Standard 1.3, Bullet 3 Rubric 1.3c Prompt A5 Support Professionals	Yes	No	Partially	
22. Does the evaluation of support professionals include evaluation of subject matter knowledge?	Standard 1.3, Bullet 3 Rubric 1.3d Prompt A6 Support Professionals	Yes	No	Partially	
23. Does the system identify school and/or district initiatives into educator evaluation through common performance goals that support attainment of district objectives?	Standard 1.4 Rubric 1.4 Prompt C8	Yes	No	Partially	

STANDARD 2					
24. Does every educator have a	Standard 2.1				
written professional development	Rubric 2.1	Yes	No	Partially	
plan? And does that plan include	Prompt C1				
measurable annual performance					
goals, and criteria that will					
demonstrate the goals were met?					
25. Is the process of creating the	Standard 2.1				
professional development plan	Rubric 2.1	Yes	No	Partially	
one that builds from evaluation	Prompt C2				
data? Does the process provide					
assurances that the educator and					
the supervisor agree on goals?					
Are changes to the plan reflective					
of attainment of prior					
professional development goals?					
26. Does the evaluation system	Standard 2.2				
provide detailed feedback on	Rubric 2.2	Yes	No	Partially	
performance to educators? Is the	Prompt C3				
feedback used to inform					
recommendations for					
professional growth? Is the					
written feedback linked to the					
goals?					
27. Does educator evaluation include	Standard 2.3				
feedback on performance from	Rubric 2.3	Yes	No	Partially	
supervisors? Does the supervisor	Prompts C1 and C4				
provide direction on the					
development of goals for the					
professional development plan?					

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28.	Does educator evaluation include	Standard 2.3 (Standard				
	feedback on performance from at	5.4)	Yes	No	Partially	
	least two of the following three	Rubrics 2.3 and 5.4				
	groups – colleagues, students,	Prompts C1 and C4				
	parents/guardians?					
29.	Does the district create a	Standard 2.4				
	comprehensive professional	Rubric 2.4	Yes	No	Partially	
	development plan based in part	Prompt C5				
	on aggregating data from					
	individual professional					
	development plans?					
STAND	ARD THREE					
30.	Does the district have processes	Standard 3.1				
	for establishing organizational	Rubric 3.1	Yes	No	Partially	
	performance goals (e.g., for	Prompt C6				
	schools, departments, teams)					
	based on a review of the					
	effectiveness of groups?					
31.	Does the district use data about	Standard 3.2				
	student learning within a district	Rubric 3.2	Yes	No	Partially	
	to establish professional	Prompts C6 and C8				
	development goals within the					
	district?					
32.	Does the district use goal setting	Standard 3.1				
	and professional development of	Rubric 3.1	Yes	No	Partially	
	groups of educators to improve	Prompt C7				
	district performance?					

33. Does the district create a comprehensive professional development plan based in part on aggregating data from professional development plans of groups of educators?	Standard 3.2 Rubric 3.2 Prompt C9	Yes	No	Partially	
34. Does the district identify educators and groups of educators who are highly effective or who make measurable contributions to district improvement? Does the district acknowledge these accomplishments?	Standard 3.3 Rubric 3.3a Prompts E1 and E2	Yes	No	Partially	
35. Does the district acknowledge highly effective educators by providing incentives and capitalizing on talents to select educators for special roles and responsibilities?	Standard 3.3 Rubric 3.3b Prompts E3 and E4	Yes	No	Partially	
STANDARD FOUR (Answer for teachers, administrators, and support professionals)					
36. Are Teachers and Support Professionals rated Developing or Ineffective evaluated at least annually? Is the evaluation rating supported by a written analysis of how and why the rating was determined?	Standard 4.1 Rubric 4.2c Prompt D1	Yes	No	Partially	

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37. Are all Teachers and Support	Standard 4.1				
Professionals rated Effective	Rubric 4.2c				
and/or Highly Effective evaluated	Prompt A17				
on a differentiated/cyclical					
process?					
38. Do educators who are new to the	Standard 4.2				
profession, educators who are	Rubric 4.2a	Yes	No	Partially	
new to the district, AND	Prompt D2				
educators who are new to a role					
receive intensive support and an					
intensive evaluation designed to					
assure the educator attains the					
knowledge and skills necessary to					
attain a rating of effective?					
39. Doe educators who change	Standard 4.2				
assignments within a role	Rubric 4.2b	Yes	No	Partially	
category revise their professional	Prompt D3				
development plans to incorporate					
district developed goals that					
reflect the new assignment?					
Does the revised plan identify					
new goals, benchmarks, and a					
timeline for demonstrating					
effectiveness in the new position?					
Does the district effectively					
monitor the implementation of					
the plan?					

40. Does the district provide a team to work with educators whose performance is rated as ineffective or developing to help them improve performance? Does the district work with these educators to create an improvement plan that identifies specific goals, benchmarks, and a timeline for demonstrating effectiveness?	Standard 4.3 Rubric 4.3a, 4.3b Prompts D4 and D5	Yes	No	Partially	
41. Does the system identify criteria for personnel action that will result from evaluation of ineffective or developing rated educators? Does the district consistently implement these actions?	Standard 4.3 Rubric 4.3c Prompts D6 and D7	Yes	No	Partially	
42. Does the system monitor educator effectiveness ratings over consecutive years? Does the district dismiss educators who earn ineffective ratings for two consecutive years?	Standard 4.4 Rubric 4.4 Prompt D6	Yes	No	Partially	
43. Do evaluation decisions inform employment and tenure decisions? Are they the primary determinant of renewal and tenure decisions?	Standard 4.5 Rubric 4.5 Prompt D7	Yes	No	Partially	

STANDARD FIVE					
44. Does the district clearly communicate the evaluation system to all educators? Are all aspects documented through handbooks? Does the district provide opportunities for educators to develop a thorough understanding of the evaluation system?	Standard 5.1 Rubric 5.1 Prompt A8	Yes	No	Partially	
45. Can the district demonstrate validity through the connection between the evaluation instruments and professional standards?	Standard 5.2 Rubric 5.2 Prompt A7	Yes	No	Partially	
46. Does the district have a plan to study and document the correlation between professional development plans and improvements on evaluations?	Standard 5.2 Rubric 5.2 Prompt A9	Yes	No	Partially	
47. Does the evaluation system include observations, evidence of student learning, and demonstration of professional responsibilities? Is evidence of student growth and academic achievement the primary determinant of effectiveness?	Standard 5.3 Rubric 5.3a Prompts A1-A7	Yes	No	Partially	
48. Are instruments used for evaluation valid and reliable? Does the collection of instruments assure comprehensive educator evaluation?	Standard 5.3 Rubric 5.3b Prompts A1-A7	Yes	No	Partially	

49.	Does the system use a variety of	Standard 5.4				
	methodologies and instruments	Rubric 5.4	Yes	No	Partially	
	to evaluate an educator?	Prompt A10				
50.	Does the system use multiple	Standard 5.4				
	measures of an educator's	Rubric 5.4	Yes	No	Partially	
	performance to assess	Prompt A11				
	effectiveness?					
51.	Does the system specify clear	Standard 5.5				
	criteria for evaluators for all	Rubric 5.5a	Yes	No	Partially	
	instruments and select only	Prompt A12 (A2-A6)				
	individuals who meet these					
	criteria as evaluators?					
52.	Does the system train evaluators	Standard 5.5				
	and assure that evaluators can	Rubric 5.5b	Yes	No	Partially	
	make accurate and consistent	Prompts A13, A14 (A2-				
	judgments? Does the system	A6)				
	monitor evaluators to assure they					
	continue to make accurate					
	judgments?					
53.	Does the system review	Standard 5.6				
	instruments for possible bias and	Rubric 5.6	Yes	No	Partially	
	make modifications as	Prompt A15				
	appropriate?					
54.	Does the system have adequate	Standard 5.6				
	procedural safeguards to assure	Rubric 5.6	Yes	No	Partially	
	that all educators are treated	Prompt A16				
	fairly in the evaluation process?					
STAND	ARD SIX					
			Yes	No	Partially	
55.	Does the district have a District	Standard 6.1				
	Evaluation Committee that	Rubric 6.1	Yes	No	Partially	
	includes teachers, administrators,	Prompt F1				
	support professionals and union					
	representatives?					
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56. Does the District Evaluation Committee have clear roles,	Standard 6.1 Rubric 6.1	Yes	No	Partially	
processes, responsibilities, and a	Prompt F2 and F3				
method for gathering other perspectives?					
57. Does the District Evaluation	Standard 6.2				
Committee work coordinate its	Rubric 6.2	Yes	No	Partially	
work with strategic planning and	Prompt F4				
professional development efforts					
in the district?					
58. Does the district collect and	Standard 6.3				
review evaluation data and use	Rubric 6.3	Yes	No	Partially	
the data to revise the evaluation	Prompt F5				
system and to work with district					
leadership to assure the quality of					
evaluation?					
59. Does the district maintain data	Standard 6.4				
about teacher, classroom, and	Rubric 6.4	Yes	No	Partially	
course evaluation and have a	Prompt F6				
mechanism for reporting data to					
RIDE?					

Name of person(s) completing form	District